

CONSENT LETTER

STRICTLY PRIVATE & CONFIDENTIAL

To: GXO Logistics, Inc.
Two American Lane,
Greenwich,
CT 06831, USA

Attn: Mr Malcolm Wilson, Chief Executive Officer

26 February 2022

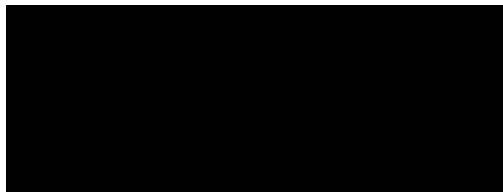
Dear Sirs / Madams

Offer for Clipper Logistics Plc by GXO Logistics, Inc. (the "Offer")

We refer to the announcement pursuant to Rule 2.7 of the City Code on Takeovers and Mergers (the "Code") proposed to be issued on or around 28 February 2022 in relation to the Offer (the "Announcement"), a draft of which is attached hereto and initialled for identification purposes.

We hereby confirm that we have given and not withdrawn our consent to the publication of the Announcement with the inclusion of the references to our name in the form and context in which it appears.

Yours faithfully,



Name: Chris Brooks

Position: Managing Director, Head of Global Transportation & Logistics

Date: 26 February 2022

For and on behalf of Barclays Bank PLC, acting through its Investment Bank